Joint IOU Hydrogen Blending Demonstration Application

Explanation of Work Paper

This work paper (WP-2) includes all Level 5 cost estimates to support the SDG&E Hydrogen Blending Demonstration Project (Project) at the University of California, San Diego (UCSD). For information on Loaded Costs and revenue requirements, see Chapter 6 testimony.

Table 1 summarizes the Capital and O&M costs related to the project. Tables 2 to 5 reflect the costs by Project Phase, as laid out in Chapter 3 testimony. Detailed cost estimates and assumptions to support the work paper are provided in WP-2 Appendix A and WP-2 Appendix B.

Table 1: Project Cost Estimates, (\$M)

Table 1: Total Capital as	nd O&M			
(\$M)				
	2023	2024	2025-2027	Total
Capital	0.05	0.26	0.01	0.32
O&M	2.87	6.75	2.24	11.86
Total	2.92	7.01	2.25	12.18

Cost Mechanism Justification

The Project at UCSD is designed to be a temporary project. Once the Project is planned, designed, constructed and commissioned, SDG&E will test various hydrogen blends over the course of approximately 18 months on UCSD's campus. At the conclusion of the testing, the majority of the equipment will be removed. The short-term nature of the Project planned at UCSD makes it unusual compared to most utility activities and is closer to a Research and Development (R&D) program than a typical capital project. For this reason, the majority of the equipment costs and related direct labor are being treated as O&M. Equipment and labor associated with installation of polyethylene (PE) pipe and an SDG&E meter is treated as capital cost to remain in use after the Project period.

Project Description

The Project has been designed to be located at the One Miramar Graduate and Family Housing Complex at UCSD's main campus in La Jolla, California, and to blend hydrogen into an isolated section of the medium pressure⁴ natural gas distribution pipeline system. The pipe will be new, state of the art PE pipe and all hydrogen related equipment will be procured and deployed on site. The Project will begin by observing 100% natural gas in the new pipeline system. Once that baseline is established, SDG&E plans to blend and inject electrolytic hydrogen produced onsite into the system, starting at 5% H₂ by volume⁵ and up to 20% by volume over time. The blend volume will be gradually increased based on safety and technical feasibility validated with testing throughout the project duration, including evaluating key impacts on pipes, valves, meters, and unmodified common appliances that will receive the blended gas, such as residential building equipment comprising hydronic heating boilers, domestic water heaters, outdoor gas grills, and dryers. There are no gas stoves on this distribution system. Upon conclusion of the estimated 18-month testing period, all hydrogen related equipment deployed for the testing program will be removed from the site and the site shall be restored. Only the polyethylene pipe and upgraded meter on

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the distribution pipeline will remain on campus. Periodic progress reports will be provided to the Commission. A final report will be prepared and publicly disseminated to share the results and findings of the study.

Project Plan

PHASE & ACTIVITY	DESCRIPTION	DURATION
1. Planning, Design, Construction and Commissioning	Hydrogen production and blending equipment is procured; system is designed, constructed, permitted, and commissioned on campus; PE pipe and meters are installed, inspections and any necessary remediation are conducted; stakeholder engagement commences.	18 months
2. Testing and Demonstration	Hydrogen is blended into the system on a testing schedule; data is collected; periodic inspection of equipment and pipelines; samples of pipelines and components are collected.	24 months (18 months live blending, + 6 months asset inspection & validation)
3. Decommissioning & Equipment Removal, and System Restoration	Hydrogen equipment is removed from campus and campus restored.	5 months
4. Knowledge Sharing	Data from pilot is interpreted and disseminated; a public report will be released.	9 months

Forecast Methodology (Construction Costs and Labor)

SDG&E's methodology for forecasting costs is discussed in the Direct Testimony of Melanie Davidson and Pooyan Kabir (Chapter 3). SDG&E used a Level 5 Estimate for Total Installed Cost (TIC) estimate to implement the scope of work in Phases 1 & 3. The TIC Estimate includes direct costs associated with project management, engineering and design, environmental permitting, land acquisition, material and equipment procurement, and construction. For programmatic and RD&D related expenses in Phases 2 & 4, the forecast method developed for this cost category is zero-based. This method is most appropriate because RD&D needs and activities will evolve with the project and this is a new type of project with new technologies.

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At the time of cost estimate preparation, this project stage was in preliminary site layout design level and scope. Further development of this project could reveal new information requiring some adjustments to the project plan in the areas such as engineering, materials, permitting, environmental and land, staffing, and customer engagement, all of which could impact actual costs compared this cost estimate. An average 25% contingency has been placed on all costs.

Schedule

Implementation of this project is proposed to be completed consistent with the overall prioritization and timing described in Chapter 3 testimony. The key project deliverables were identified and incorporated into a work breakdown structure. This work breakdown structure was then sequenced, and predecessor and successor tasks were linked to each task. Durations were added to each task to provide a total project duration.

PHASE 1 COSTS

Table 2: Phase 1 Capital and O&M (\$M)											
Phase 1	2023	2024	2025-2027	Total							
Capital	0.05	0.26	0.01	0.32							
O&M	2.87	6.58	0.08	9.52							
Total	2.92	6.84	0.09	9.84							

Phase 1 Assumptions

Refer to WP-2 Appendix A for detailed list of assumptions used to develop Phase 1 estimates.

PHASE 2 COSTS

Table 3: Phase 2 Capital and O&M (\$M)											
Phase 2	2023	2024	2025-2027	Total							
Capital O&M	0.00	0.00	0.00	0.00							
O&M	0.00	0.17	0.52	0.69							
Total	0.00	0.17	0.52	0.69							

Phase 2 Assumptions

The following assumptions were made to develop this cost estimate:

• Class 5 Estimate (- 50% / +100%)

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- Monthly odorant sampling and analysis
- Monthly leak surveys and leak detection equipment evaluation
- Monthly customer equipment checks
- Quarterly maintenance of major equipment (blending skid and electrolyzer)
- Pre-hydrogen blend exposure and post-hydrogen blend exposure pipeline sampling and analysis
- Customer Field Service (Customer Equipment Checks, Leak Surveys, Odorant Sampling and Data Analysis)
- Program management
- 25% contingency in alignment with Class 5 estimates is included

PHASE 3 COSTS

Table 4: Phase 3 Capital and O&M											
(\$M) Phase 3	2023	2024	2025-2027	Total							
Capital O&M	0.0	0.0	0.0	0.0							
O&M	0.0	0.0	1.26	1.26							
Total	0.0	0.0	1.26	1.26							

Phase 3 Assumptions

Refer to WP-2 Appendix A for detailed list of assumptions used to develop Phase 3 estimates.

PHASE 4 COSTS

Table 5: Phase 4	Capital a	and O&M		
(In Millions) Phase 4	2023	2024	2025-2027	Total
Capital O&M	0.0	0.0	0.0	0.0
O&M	0.0	0.0	0.39	0.39
Total	0.0	0.0	0.39	0.39

Phase 4 Assumptions

The following assumptions were made to develop this cost estimate:

- Class 5 Estimate (- 50% / +100%)
- An engineering and data team of 6, each employee working 15 hours per week for 27 weeks
- A management team of 2, each employee working 10 hours per week for 27 weeks
- 25% contingency in alignment with Class 5 estimates is included

Workpaper Supporting Direct Testimony of Melanie Davidson and Pooyan Kabir (WP-2)

Appendix A

			CSD Hydro	gen Blending	Installat	lion	Phase 1								
		·	000, 00	Class 5 - Est											
			Accu	racy Range: -		ınnº	6								
	PROJECT SUMMARY														
	Construction Summary Description	Bare Total			Cor	nting	gency	Total Cost	Basis	% of Direct Costs					
	Mechanical Contractor	\$ 2,178,292		•	25%	s	544.573	\$ 2,722,864	See "Estimate" Tab	28%					
	Electrical Contractor	\$ 500,000			25%	\$	125,000	\$ 625,000	Historical	6%					
	Material- Pipe & Fittings	\$ 13,713			25%	\$	3,428		See "Estimate" Tab	0%					
	Material- Valves	\$ 40,430			25%	\$			See "Estimate" Tab	1%					
	Material- Other	\$ 2,152,411			25%	\$	538,103		See "Estimate" Tab	27%					
	Pipeline & Meter Install (CAP EX)	\$ 166,676			25%	\$		\$ 208,345	See "Estimate" Tab	2%					
	Sub-Total Construction and Materials	\$ 5,051,522				\$	1,262,880	\$ 6,314,402		64%					
	Planning Summary Description	Bare Total	% Factor	Override	Cor	nting	gency	Total Cost	Basis	% of DC -					
	SCG Labor - Momt. & Non Labor	\$ 202.061	4.0%		25%	s	50.515	\$ 252.576	Historical %	Hydrogen Supply 3%					
	SCG Labor - Union T/H	\$ 101.030	2.0%		25%	S	25,258	\$ 126.288	Historical %	1%					
	SCG Labor - Outreach & Public Affairs	\$ 95,000	5.0%	\$ 95,000	20%	s		\$ 114,000	Less complexity factored based off project of similar size and scope	1%					
	Engineering / Design Services	\$ 1,467,000	0.0%	\$ 1467,000	25%	s	366.750	\$ 1.833.750	Based of project of similar scope	19%					
	PM / Project Services	\$ 202.061	4.0%	• 1,101,000	25%	Š	50.515		Historical %	3%					
	Construction Management / Inspection	\$ 353,607	7.0%		25%	s	88.402	\$ 442,008	Historical %	4%					
	Surveying / As-builts	\$ 101,030	2.0%		25%	s	25.258	\$ 126,288	Historical %	1%					
	Environmental Services	\$ 25,258	0.5%		25%	\$	6,314	\$ 31,572	Historical %	0%					
	Pressure Test Certification Services	\$ 50,515	1.0%		25%	\$	12,629	\$ 63,144	Historical %	1%					
	Water Storage	\$ -	0.0%		25%	\$	-	\$ -	Historical %	0%					
	Weld X-Ray / NDE	\$ 50,515	1.0%		25%	\$	12,629	\$ 63,144	Historical %	1%					
	Land Services	\$ 56,666	1.0%	\$ 56,666	15%	\$	8,500	\$ 65,166	Based of project of similar scope	1%					
	CNG / LNG	\$ -	0.0%		25%	\$	-	\$ -	Historical %	0%					
	Gas Capture / Cross Compression	\$ -	0.0%		25%	\$	-	\$ -	Historical %	0%					
	Miscellaneous Services	\$ 25,258	0.5%		25%	\$	6,314	\$ 31,572		0%					
	Outreach & Public Affairs	\$ 60,000	0.0%	\$ 60,000	20%	\$	12,000	\$ 72,000	Less complexity factored based off project of similar size and scope	1%					
	Permits	\$ 25,258	0.5%		25%	\$	6,314		Historical %	0%					
	Other Non-Labor Costs	\$ 19,905	5.0%	\$ 19,905	25%	\$	4,976	\$ 24,881	5% of SCG labor	0%					
	Total Direct Estimated Cost (No Loaders)	\$ 7,886,684			24.83%	\$	1,958,255	\$ 9,844,939							

	UCSD Hydrogen Blending Decommission Phase 3													
Class 5 - Estimate														
Accuracy Range: - 50% / +100%														
PROJECT SUMMARY														
Construction Summary Description Bare Total Contingency Total Cost Basis % of Direct Costs														
Mechanical Contractor	s	648.085				25%	s	162.021	s	810.107	See "Estimate" Tab	64%		
Electrical Contractor	s	31,200				25%	s	7.800	S	39.000	See "Estimate" Tab	3%		
Material- Pipe & Fittings	s	10.189				25%	s	2.547	S	12.736	See "Estimate" Tab	1%		
Material- Valves	\$		-			0%	\$	-	\$	-	N/A	0%		
Material- Other	\$	1,375				25%	\$	344	\$		See "Estimate" Tab	0%		
	\$		-			0%	\$	-	\$	-	N/A	0%		
Sub-Total Construction and Materials	\$	690,850					\$	172,712	\$	863,562		69%		
Planning Summary Description Bare Total % Factor Override Contingency Total Cost Basis MortDC-Mortgoon Supply														
SCG Labor - Mgmt. & Non Labor	s	69.085	10.0%			25%	s	17,271	s	86.356	% of Subtotal Construction and Materials	7%		
SCG Labor - Union T/H	\$	13,817	2.0%			25%	\$	3,454	\$	17,271	% of Subtotal Construction and Materials	1%		
SCG Labor - Outreach & Public Affairs	\$	20,725	3.0%			25%	\$	5,181	\$	25,907	% of Subtotal Construction and Materials	2%		
Engineering / Design Services	\$	34,542	5.0%			25%	\$	8,636	\$	43,178	% of Subtotal Construction and Materials	3%		
PM / Project Services	\$	27,634	4.0%			25%	\$	6,908	\$	34,542	% of Subtotal Construction and Materials	3%		
Construction Management / Inspection	\$	20,725	3.0%			25%	\$	5,181	\$	25,907	% of Subtotal Construction and Materials	2%		
Surveying / As-builts	\$	13,817	2.0%			25%	\$	3,454	\$		% of Subtotal Construction and Materials	1%		
Environmental Services	\$	6,908	1.0%			25%	\$	1,727	\$	8,636	% of Subtotal Construction and Materials	1%		
Pressure Test Certification Services	\$	-	0.0%			25%	\$	-	\$	-	N/A	0%		
Water Storage	\$	-	0.0%			25%	\$	-	\$	-	N/A	0%		
Weld X-Ray / NDE	\$	-	0.0%			25%	\$		\$	-	N/A	0%		
Land Services	\$	62,176	9.0%			25%	\$	15,544	\$	77,721	Assumed Storage fee for one year	6%		
CNG / LNG	\$	-	0.0%			25%	\$		\$	-	N/A	0%		
Gas Capture / Cross Compression	\$	13,817	2.0%			25%	\$	3,454	\$	17,271	Assumed Isolation	1%		
Miscellaneous Services	\$	3,454	0.5%			25%	\$	864	\$	4,318	% of Subtotal Construction and Materials	0%		
Outreach & Public Affairs	\$	20,725	3.0%			25%	\$	5,181	\$	25,907	% of Subtotal Construction and Materials	2%		
Permits	\$	3,454	0.5%			25%	\$	864	\$		% of Subtotal Construction and Materials	0%		
Other Non-Labor Costs	\$	5,181	5.0%	\$	5,181	25%	\$	1,295	\$		5% of SCG labor	1%		
Total Direct Estimated Cost (No Loaders)	\$	1,006,913				25.00%	\$	251,728	\$	1,258,642				

UCSD Hydrogen Blending Installation Phase 1

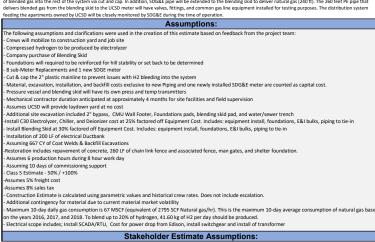
UCSD Hydrogen Blending Decommission Phase 3

WO#	Total S	heet							Wo#	Total	Sheet					
WR#									WR#							
ELEMENTS OF ESTIMATED COSTS		TOTAL PLANT		TOTAL ABD.		TOTAL O&M		TOTAL EST. COSTS	ELEMENTS OF ESTIMATED COSTS		TOTAL PLANT	TOTAL ABD.		TOTAL O&M	T	OTAL EST. COSTS
Miles		0.00		0.00		0.00			Miles		0.00	0.00		0.00		
LENGTH OF PIPE (in feet)		-		0.00		0.00			LENGTH OF PIPE (in feet)		-	0.00		0.00		
CONTRACT COSTS	s		s		- S	3,347,864	S	3,347,864	CONTRACT COSTS	S	- S		- S	849,107	S	849,107
COMPANY LABOR	S	16,262	S		- S	476,602	-	492,864	COMPANY LABOR	\$	- S		- S	129,534	\$	129,534
TOTAL COMPANY LABOR & CONTRACT COST	S	16,262	\$		- S	3,824,466	\$	3,840,729	TOTAL COMPANY LABOR & CONTRACT COST	Γ \$	- S		- S	978,641	\$	978,641
PIPE COSTS									PIPE COSTS							
OTHER STORES MATERIAL									OTHER STORES MATERIAL							
PURCHASED MATERIAL	\$	208,345	S		- \$	2,758,193	\$	2,966,538	PURCHASED MATERIAL	\$	- S		- S	14,455	\$	14,455
PURCHASED SERVICES	\$	98,366	\$		- \$	2,882,854	\$	2,981,220	PURCHASED SERVICES	8	- S		- S	254,751	\$	254,751
PAVING	S	-	\$		- S	-	\$	-	PAVING	\$	- S		- S	-	\$	-
PERMITS	S	1,042	_		- S	30,530	-	31,572	PERMITS	\$	- S		- S	4,318		4,318
OTHER DIRECT COSTS	\$	821	S		- S	24,060	\$	24,881	OTHER DIRECT COSTS	\$	- S		- S	6,477	\$	6,477
TOTAL DIRECT COSTS	s	324,835	s		- S	9,520,104	\$	9,844,939	TOTAL DIRECT COSTS	\$	- S		- S	1,258,642	\$	1,258,642
% of TOTAL		3.30%		0.00	0%	96.70%		100.00%	% of TOTAL		0.00%	0.	00%	100.00%		100.00%
		TOTAL		TOTAL		TOTAL					TOTAL	TOTAL		TOTAL		
		PLANT		ABD.		O&M					PLANT	ABD.		O&M		
CONTRACT AND MATERIAL COSTS	S	208,345	\$		- S	6,106,057	\$	6,314,402	CONTRACT AND MATERIAL COSTS	\$	- S		- S	863,562	\$	863,562
% of Total		3.30%		0.00%		96.70%		100.00%	% of Total		0.00%	0.00%		100.00%		1000001
				momer		mom. r					mom. r	momer		mom. r		100.00%
		TOTAL PLANT		TOTAL ABD.		TOTAL O&M					TOTAL PLANT	TOTAL ABD.		TOTAL O&M		
CONTRACT COSTS	PCC	ILANI	ACC	ADD.	OCC				CONTRACT COSTS	PCC	AC		OCC			
COMPANY LABOR	CL		CL		CL				COMPANY LABOR	CL	CL		CL	·		
COMPANY LABOR	CL		CL		CL				COMPANY LABOR	CL	CL		CL			
TOTAL COMPANY LABOR & CONTRACT COST									TOTAL COMPANY LABOR & CONTRACT COST							
TOTAL COMPLET EMBORA CONTRICT COST									TOTAL COMPANY EMBORAC CONTRICT COOF							
PIPE COSTS									PIPE COSTS							
OTHER STORES MATERIAL									OTHER STORES MATERIAL							
PURCHASED MATERIAL	PM		AM		OM				PURCHASED MATERIAL	PM	AM	I	OM			
PURCHASED SERVICES	S		S		S				PURCHASED SERVICES	S	S		S			
PAVING	Pav		Pav		Pav				PAVING	Pav	Pav	7	Pav			
PERMITS	Perm		Perm		Perm				PERMITS	Perm	Per	m	Perm	1		
PERMITS																
OTHER DIRECT COSTS	ODC		ODC		ODC				OTHER DIRECT COSTS	ODC	OD	C	ODC			

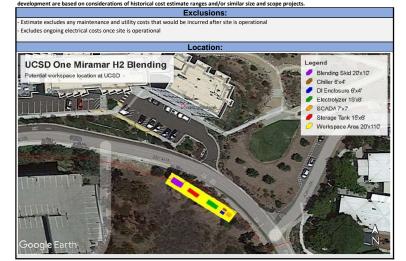
as Source: Hydrogen to be generated by electrolyzer
Scope Of Work:

SUG-meter (8) SDGE Meter (1) Bollards and/or v Fence

The project will install a PEM electrolyzer on the UCSD campus close to One Miramar Graduate Housing with a hydrogen storage vessel on site to store up to estimated 11 kg H2 to feed into the natural gas system by the blending skid. The water to the electrolyzer will be supplied from the water line at the facility site. The maximum water flow for the electrolyzer is A.7 gal/hr. The blending skid will mix the natural gas from the SDG&E owned 2-inch plastic medium pressure gas main on Miramar Street (275:256.4°N 11713/236.4°N) and blend with the onsite produced hydrogen. The maximum allowable operating pressure of the medium pressure plast the project taps into is 60 psig. The minimum expected operating pressure based on a heating degree day of 24 (worst case winter) is 49 psig. The recommended minimum operating pressure for the UCSD medium pressure plast psign stem is 29 psig. A hydrogen blending skid will take natural gas from the existing SDG&E 2 Inch medium pressure plast in (2014) and use requisitors to inject hydrogen into the natural gas stream to create a hydrogen natural gas from the existing SDG&E 2 inch medium pressure plast to 2014. A composition of up to 2014 hydrogen will be increased incrementally from 5% to 2014. A composition of up to 2014 hydrogen will be increased incrementally from 5% to 2014. A composition of up to 2014 hydrogen will be bettered to test the limit of the end user equipment. SDG&E will be blind 28 2014 is 1446-e14-e14-e14 Fe job to deliver the blended gas from the new blending skid to the UCSD meter at the site. A third party will be hired to design and build the blending skid with Company oversight, including its control systems. The mixed gas composition will be betted downstream of the blending skid or ensure that composition will be biseded gas will be inclied downstream of the blending skid or ensure that composition will be biseded gas will be included gas to the fore the first of the section of the strending reduction to the strending skid or ensure that composition will



*Non-construction and non-material costs are based on top-down estimating approach consistent with an AACE Class 5 estimate. Cost range development are based on considerations of historical cost estimate ranges and/or similar size and scope projects.



Basis Of Estimate

Project Details:

Project Location: Miramar Street on UCSD campus (32.873706937181446, -117.22421886469735)

Purpose: The UCSD Hydrogen Blending project will investigate the potential role of hydrogen in the future of energy mix by utilizing a single-fed isolated distribution system to test the effect of having a 5% to 20% hydrogen to natural gas blend by volume in part of SDG&E's distribution pipeline, as well as a customer (UCSD) owned distribution pipeline

High Level Construction Schedule: 1 Month for Decommissioning Scope

Decommission the following above ground equipment:

lectrolyzer, C30 (NEL Electrolyzer)

DI Enclosure, Chiller

ompressed hydrogen in a pressure vessel (10 ft by ft 4ft Vessel, Non-Bulk Hydrogen Storage).

lending skid

ressure regulators (5)

emperature transmitters (1)

Gas Chromatograph Gas detectors/leak detectors (2) Fire detectors (2) Control valves (2)

Relief valves (2)

Pressure transmitters (3) Vessel inlet valve (1) Vessel outlet valve (1)

Blending skid inlet valve (1) lending skid outlet valve (1)

nending Satu dutiet valve (1) communications upervisory Control and Data Acquisition (SCADA) RTU luman Machine Interface (HMI)

Gas Source: Hydrogen to be generated by electrolyzer

Scope Of Work:

The decommissioning of the project will remove the electrolyzer, hydrogen storage vessel, DI enclosure, blending skid, chiller, and SCADA unit. The water line connection will be capped. The cut and cap between the meter and UCSD piping running North along Miramar Street will be removed. The hydrogen blending skid will be removed from the site and repurposed for another project. The pipeline between the blending skid and the UCSD neter at One Miramar housing and between 2" SDG&E plastic pipe and blending skid will remain in place. Removal of equipment from site will need mobilization of a crane that can handle up to 7,000 lbs. The site of the project will need to be restored to its original state, green landscaping with trees. The fencing and vehicle barrier needs to be removed from the site. The power line needs to be disconnected. The foundation for the equipment and driveways needs to be demolished and debris will be removed and disposed of according to the city

codes. Construction and demolition debris needs to be removed from the site and either recycled or disposed of according to the city of San Diego.

Assumptions:

he following assumptions and clarifications were used in the creation of this estimate based on feedback from the project team

This Estimate is for a Class 5 TIC To Decommission / Remove H2 UCSD Facility

Assumption is to remove all above ground equipment, structures, and piping. Unless specifically called out later in assumptions like water and sewer pipe.

Assumes UCSD will provide laydown yard at no cost

Estimate includes decommissioning, removal, hauling, and storage of: Electrolyzer, Blending Skid, Storage Tank, Deionizer, Chiller, and SCADA Construction Estimate is calculated using parametric values and historical crew rates. Does not include escalation.

Crew rate includes trucking/hauling equipment needed to lift and transport skids and equipment

Estimate includes replacement of 5 LF of plastic pipe. The miscellaneous valves, fittings, and common gas line equipment installed for testing purposes will be removed only for testing and the line will be restored. All sub-meters will be removed only and sent out for mechanical integrity testing (total of 8).

Estimate includes removal of buried water and sewer pipe Crews will mobilize to construction vard and job site

Mechanical contractor duration anticipated at approximately 1 month for site facilities and field supervision

Assumes 5.5% freight cost Assumes 8% sales tax

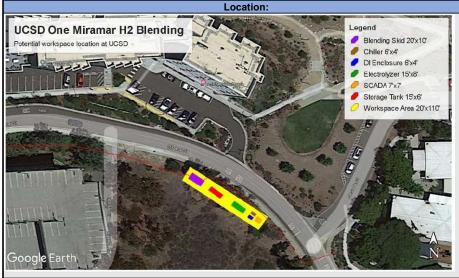
Class 5 Estimate (-50%, +100% accuracy)

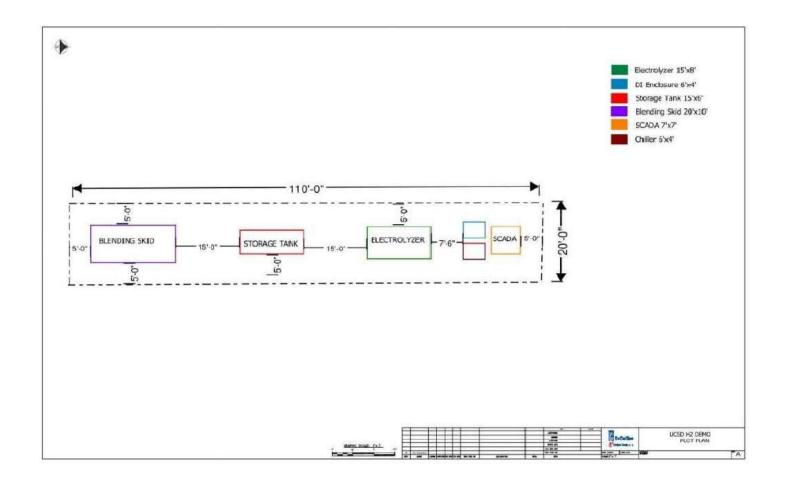
Stakeholder Estimate Assumptions:

Non-construction and non-material costs are based on top-down estimating approach consistent with an AACE Class 5 estimate. Cost ranges development are based on considerations of historical cost estimate ranges and/or similar size and scope projects.

Exclusions:

Estimate excludes any maintenance and utility costs that would be incurred after site is Decommissioned





Workpaper Supporting Direct Testimony of Melanie Davidson and Pooyan Kabir (WP-2)

Appendix B

WP-2 APPENDIX B

PHASE 2

		#	Hours			Total w/ 25%			
Description	Occurrence	Staff	per Staff	Rate	Estimate	Cont.	Union	Management	3rd Party
Oderant Sampling and Analysis	18	1	13	\$59.86	\$14,007.24	\$17,509.05	\$17,509.05	\$-	\$-
Leak Surveys and Equipment	18	2	13	\$55.00	\$25,740.00	\$32,175.00	\$16,087.50	\$16,087.50	\$-
Pipe Sampling (Excavation - Plastic)	1				\$25,000.00	\$31,250.00			\$31,250.00
Pipe Sample Prep & Analysis (Plastic)	1	2			\$2,882.00	\$3,602.50			\$3,602.50
Customer Feedback	18	1	2	\$50.00	\$1,800.00	\$2,250.00		\$2,250.00	
Blending Skid Operations, Gas Usage, Customer Meters Comparison	18	1	8	\$50.00	\$7,200.00	\$9,000.00		\$9,000.00	
Customer Equipment Checks	18	1	8	\$59.86	\$8,619.84	\$10,774.80	\$10,774.80		
Water (non-labor)	18				\$480.00	\$600.00			\$600.00
Electricity (non-labor)	18				\$137,687.00	\$172,108.75			\$172,108.75
Vehicle Utilization					\$37,586.12	\$46,982.65	\$46,982.65		
Services Agreement for Major Equipment					\$40,000.00	\$50,000.00			\$50,000.00
Program Management (50% FTE 4 years @125K)					\$250,000.00	\$312,500.00		\$312,500.00	
TOTAL PHASE 2					\$551,002.20	\$688,752.75	\$91,354.00	\$339,837.50	\$257,561.25

	2024	2025	2026	2027	TOTAL
Union	\$22,838.50	\$45,677.00	\$22,838.50	\$-	\$91,354.00
Management	\$84,959.38	\$169,918.75	\$84,959.38	\$-	\$339,837.50
3rd Party	\$64,390.31	\$128,780.63	\$64,390.31	\$-	\$257,561.25
TOTAL Phase 2	\$172,188.19	\$344,376.38	\$172,188.19	\$-	\$688,752.75

PHASE 4

			Hours			Total w/ 25%			
Description	Occurrence	Staff	per Staff	Rate	Total	Cont.	Union	Management	3rd Party
Hydrogen Engineering and Data Team	27	6	15	\$69.35	\$168,522.84	\$210,653.55		\$210,653.55	
Management	27	2	10	\$78.37	\$42,317.31	\$52,896.63		\$52,896.63	
Reporting (3rd Party)					\$100,000.00	\$125,000.00			\$125,000.00
TOTAL PHASE 4					\$310,840.14	\$388,550.18	\$-	\$263,550.18	\$125,000.00

	2024	2025	2026	2027	TOTAL
Union	\$-	\$-	\$-	\$-	\$-
Management	\$-	\$-	\$197,662.64	\$65,887.55	\$263,550.18
3rd Party	\$-	\$-	\$93,750.00	\$31,250.00	\$125,000.00
TOTAL Phase 4	\$-	\$-	\$291,412.64	\$97,137.55	\$388,550.18